Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2016

DLN: 93493277015587 OMB No 1545-0047

| Department of the Treasury Internal Revenue Service | ➤ Do not enter social security number ➤ Information about Form 990 and in |
|--|---|
| A For the 2016 cal | endar year, or tax year beginning 01-01-201 |

| nterna | l Reven | the Treasurv | ► Information abou | al security numbers on this form as it t Form 990 and its instructions is at <u>w</u> | vww IRS | 5 gov/form | | | Open to Public Inspection |
|--------------------------------|-------------------------------|----------------------------|---|--|---------|--------------|--------------------------------------|--|------------------------------|
| \ Fo | or the | | | ning 01-01-2016 , and ending 12 | 2-31-20 |)16 | | | |
| □ Add | ck if ap dress c me cha | hange | C Name of organization EDUCATION REFORM NOW ADVOCAGE | CY INC | | | D Employ 26-059 | | ication number |
| | tial retu | urn | Doing business as | | | | | | |
| | n/term | ninated - return | Number and street (or P O box if ma 222 BROADWAY FL 19 | ail is not delivered to street address) Room | n/suite | | E Telephor | ne number | |
| □ App | olicatio | n pending _ | City or town, state or province, coun NEW YORK, NY 100382550 | try, and ZIP or foreign postal code | | | | | |
| | | L | F Name and address of principa | Lofficer | 1 | (-) * · · · | G Gross re | | 0,349,529 |
| | | | SHAVAR JEFFRIES 222 BROADWAY FL 19 NEW YORK, NY 100382550 | romeer | | suboro | a group re linates? subordinat | | □Yes ☑No |
| Тах | -exem | npt status | _ | (Insert no) | | includ | ed? | | Yes No |
| W | ebsite | e:► N/A | 301(c)(3) | (misercino) | | | exemption | • | • |
| C Form | n of org | ganızatıon | Corporation Trust Associ | ciation Other ► | LY | ear of forma | tion 2007 | M State | of legal domicile NY |
| Pai | rt I | Sumn | nary | | | | | | |
| ACHVINES & GOVERNANCE | <u>T</u> | O ADVOCA | _ | HAT ENABLE ALL STUDENTS TO OBTA | | | | | |
| 3 | | | | g body (Part VI, line 1a) | | | or its net a | 3 | 5 |
| 8 ∧ | 4 1 | Number of | f independent voting members of | the governing body (Part VI, line 1b) | | | | 4 | 5 |
| an. | 5 | Total numl | ber of individuals employed in cal | endar year 2016 (Part V, line 2a) . | | | • | 5 | 90 |
| CIIV | | | · | essary) | | | • | 6 | 7 |
| ₹ | | | | VIII, column (C), line 12 | | | • | 7a | 0 |
| | ь | Net unrela | ited business taxable income from | n Form 990-T, line 34 | • • | · · | , | 7b | 0 |
| | | C t l t | | | | Pric | or Year | 013 | Current Year |
| ēηί | | | ons and grants (Part VIII, line 1h) ervice revenue (Part VIII, line 2g | | 8,846, | 0 | 10,330,620 | | |
| Rəvenue | | - | nt income (Part VIII, column (A), | | | 25 | 18,909 | | |
| ä | | | enue (Part VIII, column (A), lines | | ŀ | | | 363 | 0 |
| | | | | st equal Part VIII, column (A), line 12 | n F | | 8,847, | | 10,349,529 |
| | | | d sımılar amounts paıd (Part IX, c | | | | 1,687, | 436 | 3,359,441 |
| | 14 | Benefits pa | aid to or for members (Part IX, co | olumn (A), line 4) | İ | | | 0 | 0 |
| x ? | 15 9 | Salaries, o | other compensation, employee be | nefits (Part IX, column (A), lines 5–10 |) [| | 3,770, | 242 | 4,148,227 |
| nse | 16 a | Profession | nal fundraising fees (Part IX, colur | mn (A), line 11e) | Ī | | | 0 | 72,695 |
| Expenses | Ь- | Total fundra | nising expenses (Part IX, column (D), lii | ne 25) ▶295,438 | | | | | |
| Ē | 17 (| Other expe | enses (Part IX, column (A), lines | 11a-11d, 11f-24e) | [| | 2,389, | 157 | 2,930,163 |
| | 18 | Total expe | enses Add lines 13–17 (must equ | al Part IX, column (A), line 25) | | | 7,846, | 835 | 10,510,526 |
| | 19 | Revenue le | ess expenses Subtract line 18 fro | om line 12 | | | 1,000, | 365 | -160,997 |
| Net Assets or Fund Balances | | | | | | Beginning | of Current Y | 'ear | End of Year |
| Ass Bal | | | ts (Part X, line 16) | | | | 1,719, | | 1,829,329 |
| nud und | | | ities (Part X, line 26) | | | | 213, | | 484,861 |
| | | | or fund balances Subtract line 2 | 21 from line 20 | | | 1,505, | 465 | 1,344,468 |
| Jnder knowl | | lties of pe and belief, | | ned this return, including accompanyi Declaration of preparer (other than c | | | | | |
| | | | | | | 304 | 7 10 03 | | |
| Sign | | Signatur | re of officer | | | Date | 7-10-03 : | | |
| lere | | | JEFFRIES PRESIDENT print name and title | | | | | | |
| De:- | <u> </u> | Pri | int/Type preparer's name COTT HAUMERSEN CPA | Preparer's signature SCOTT HAUMERSEN CPA | Date | | ck ∐ ıf | PTIN P0008490 | 8 |
| Paid | | ا مى | m's name WEGNER CPAS LLP | <u> </u> | | | employed o's EIN ► 39- | -0974031 | |
| _ | oare | · I | m's address ► 230 PARK AVE FL 10 | | | | ne no (212) | | |
| use | Onl | 'Y | NEW YORK, NY 10146: | 1001 | | | . , | | |
| /lav +l | he IDG | S discuss + | this return with the preparer show | | _ | | | | res □ No |
| | | | uction Act Notice, see the sep | | • • | Cat No 1 | 1202 | ۱ ــــــــــــــــــــــــــــــــــــ | Form 990 (2016) |

| Statement of Program Service Accomplishments Chack if Schedule O contains a response or note to any line in this Part III | Form | 990 (2016) | | | | | Page 2 |
|---|------|-------------------------------------|-------------------------------|-------------------|---------------------------|-------------------------------|---------------|
| 1. Bereffy describe the organization of mission EDUCATION REPORM NOW ADVOCACY, INC ADVOCATES FOR EDUCATION POLICIES THAT ENABLE ALL STUDENTS TO OBTAIN A GLOBALLY COMPRETITIVE EDUCATION 2. Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-62? | Par | t IIII Statem | ent of Program Service | Accomplisi | hments | | |
| ### EDUCATION NEFORM NOW ADVOCACY, INC ADVOCATES FOR EDUCATION POLICIES THAT ENABLE ALL STUDENTS TO OBTAIN A GLOBALLY COMPETITIVE EDUCATION Tite Tites Tites | | Check if S | Schedule O contains a respoi | nse or note to a | any line in this Part III | | 🗹 |
| 2 Did the organization undertake any significant program services during the year which were not listed on the prior form 990 or 990-E27 | _ | • | - | | | | |
| the prior Form 990 or 990-E2? | COM | CATION REFORM N PETITIVE EDUCAT: | IOW ADVOCACY, INC ADVO ION | CATES FOR EDI | UCATION POLICIES THA | T ENABLE ALL STUDENTS TO OBTA | IN A GLOBALLY |
| Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses section \$01(c)(3) and \$01(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code | 2 | _ | , - | . • | - , | | ☐ Yes ☑ No |
| services? | | If "Yes," describe | these new services on Sch | edule O | | | |
| If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 8,256,086 including grants of \$ 3,359,441) (Revenue \$ 18,909) See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) (Expenses \$ including grants of \$) (Revenue \$) | 3 | Did the organiza | tion cease conducting, or ma | ake significant o | changes in how it condu | cts, any program | |
| 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code | | | | | | | ☐ Yes ☑ No |
| 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) | 4 | Section 501(c)(3 |) and 501(c)(4) organization | ns are required | to report the amount of | | |
| 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses ▶ 8,256,086 | 4a | • | | 8,256,086 | including grants of \$ | 3,359,441) (Revenue \$ | 18,909) |
| 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses > 8,256,086 | 4b | (Code |) (Expenses \$ | | ıncludıng grants of \$ |) (Revenue \$ |) |
| 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses > 8,256,086 | | | | | | | |
| (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses ▶ 8,256,086 | 4c | (Code |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) |
| (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses ▶ 8,256,086 | | | | | | | |
| (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses ▶ 8,256,086 | 4d | Other program s | ervices (Describe in Schedul | e O) | | | |
| | | (Expenses \$ | ınclu | ding grants of | \$ |) (Revenue \$ |) |
| | 4e | Total program | service expenses ▶ | 8,256,0 | 86 | | |

or X as applicable

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

assessments, or similar amounts as defined in Revenue Procedure 98-19?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 🔒 Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

4

5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right 6 7

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11a

11b

11c

11d

11e

11f

12a

12b

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14a

14b

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No Nο Nο Nο Nο

No

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Nο

No

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Nο

Form **990** (2016)

Page 3

No

8 10

Yes

Yes

Yes

Yes

Yes

29

Yes

Yes

Yes

20b

21

22

23

24a

24b

24c

24d

25a

25b

26

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28a

28b

28c

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33

34

35a

35h

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Yes

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25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

Part IV Checklist of Required Schedules (continued)

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX.

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a

No

Νo

Νo

Nο

| orm | 990 (2016) | | | | Page . |
|-----|--|-------------|----------|-----|--------|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | <u> </u> | | |
| | | _ | 4 | Yes | No |
| | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a | 38 | | | |
| | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b | 0 | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1 | С | | |
| | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by | | | | |
| | this return | 90 21 | | Yes | |
| D | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | + | 165 | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3 | a | | No |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 31 | 5 | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, financial account in a foreign country (such as a bank account, securities account, or other financial account)? | a 4 | | | NI. |
| b | If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) | 1 | - | | No |
| _ | | _ | 4 | | NI. |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5 | - | | No |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 51 | b | | No |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5 | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6: | + | Yes | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 61 | b | Yes | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and servi provided to the payor? | es 7 | a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 71 | ь | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to fill Form 8282? | e 70 | С | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7 | e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7 | f | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 79 | <u> </u> | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | g 8 | | | |
| 9a | Did the sponsoring organization make any taxable distributions under section 4966? | 9; | + | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 91 | + | | |
| | Section 501(c)(7) organizations. Enter | | \top | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | \dashv | | | |
| 1 | Section 501(c)(12) organizations. Enter | | | | |
| а | Gross income from members or shareholders | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | | |
| .2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12 | a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | |
| .3 | Section 501(c)(29) qualified nonprofit health insurance issuers. | _ | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O | 13 | a | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | + | | |
| С | Enter the amount of reserves on hand | \dashv | | | |
| | | ┨ | | | No |
| 4a | Did the organization receive any payments for indoor tanning services during the tax year? | 14 | a | | No |

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|-------|--|------------|------------|---------------|
| Part | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions | 'No" respo | nse to l | |
| | Check if Schedule O contains a response or note to any line in this Part VI | <u> </u> | | ✓ |
| Sec | ction A. Governing Body and Management | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year label 1a | 5 | Yes | No |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b | 5 | | |
| | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any othe officer, director, trustee, or key employee? | r 2 | | No |
| | Did the organization delegate control over management duties customarily performed by or under the direct supervis of officers, directors or trustees, or key employees to a management company or other person? . | 3 | Yes | |
| | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | No |
| | Did the organization have members or stockholders? | 6 | | No |
| | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or momembers of the governing body? | 7a | | No |
| | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | No |
| | Did the organization contemporaneously document the meetings held or written actions undertaken during the year l the following | ру | | |
| | The governing body? | 8a | Yes | |
| | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| Sec | ction B. Policies (This Section B requests information about policies not required by the Internal Reve | nue Code | e.) Yes | |
| ۸- | Did the organization have local chapters, branches, or affiliates? | 10a | res | No No |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates and branches to ensure their operations are consistent with the organization's exempt purposes? | | | NO |
| l1a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing th form? | | Yes | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | | Yes | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | |
| L3 | Did the organization have a written whistleblower policy? | 13 | Yes | |
| | Did the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | : | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | Yes | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | | |
| | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempstatus with respect to such arrangements? | ot | | |
| | <u> </u> | 16b | | |
| | ction C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶ | | | |
| ., | List the States with which a copy of this Form 990 is required to be filed. NY | | | |
| | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only available for public inspection. Indicate how you made these available. Check all that apply | у) | | |
| | Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records TANYA MITCHELL 222 BROADWAY FL 19 NEW YORK, NY 100382550 (212) 614-3213 | | | |
| | · · · | | orm 00 | n (2016) |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

compensated employees, and former such persons Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee | | | | | | | | | | | |
|---|--|-----------------------------------|-----------------------|-----------------------|-------------------------------|------------------------------|--------|---|--|--|--|
| (A) Name and Title | (B) Average hours per week (list any hours for related | than o | ne bo | ox, ι n of or/t | t ch unle ficei rust | r and a ee) | son | (D) Reportable compensation from the organization (W- 2/1099- | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the organization and | |
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | MISC) | MISC) | related organizations | |
| (1) BOYKIN CURRY CHAIR | 1 00 | Х | | × | | | | 0 | 0 | 0 | |
| (2) JOHN GARGIULO DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 | |
| (3) DAN GERSTEIN DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 | |
| (4) JOSEPH COHEN DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 | |
| (5) WHITNEY TILSON DIRECTOR | 1 00 | Х | | | | | | 0 | 0 | 0 | |
| (6) TANYA YVETTE MITCHELL CHIEF FINANCIAL OFFICER | 21 20 | | | х | | | | 40,810 | 0 | 1,451 | |
| (7) SHAVAR JEFFRIES PRESIDENT | 13 20 | | | x | | | | 0 | 0 | 0 | |
| (8) CHARLES BARONE POLICY DIRECTOR | 4 12 | | | | | × | | 216,420 | 0 | 36,159 | |
| (9) MICHAEL DANNENBERG DIRECTOR OF STRATEGIC INITIATIVES FOR POLICY | 4 12 | | | | | × | | 193,738 | 0 | 33,661 | |
| (10) MUHAMMED AKIL DIRECTOR PCZE PROJECT | 4 12 | | | | | × | | 200,787 | 0 | 21,751 | |
| (11) JENNIFER WALMER COLORADO STATE DIRECTOR | 4 12 | | | | | × | | 164,978 | 0 | 38,439 | |
| (12) AMY DOWELL CONNECTICUT STATE DIRECTOR | 4 12 | | | | | × | | 173,769 | 0 | 6,951 | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | <u> </u> | | | | | | | | · | Form 990 (2016) | |

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Section B. Independent Contractors

compensation from the organization \blacktriangleright 6

Page 8 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (E) (F)

| | week (list any hours | oth a direct | tor/t | rust | and a | | from the organization (W- | from related organizations (W- | compensation from the | |
|-------------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|---------------------------|--------------------------------|--------------------------|--|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | 2/1099-MISC) | 2/1099-MISC) | organization and related organizations |
| | | | | | | | | | | |
| | | | | | | | | | | |
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| | | | | | | | | | | |
| 1b Sub-Total | | | | | | • | | | | |
| d Total (add lines 1b and 1c) | | | | | | • | | 990,502 | 0 | 138,412 |
| | | | | | | | | | | |

services rendered to the organization? If "Yes," complete Schedule J for such person .

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

| c · | Sub-Total | art VII, Sectio | nΑ. | | | * | | 990,502 | | 0 | | 138,412 |
|-----|--|------------------|----------|-------|------|----------|------|------------------|---------------|---|-----|---------|
| 2 | Total number of individuals (including of reportable compensation from the o | but not limited | to thos | | | e) who | rece | <u> </u> | 100,000 | - | | |
| | | | | | | | | | | | Yes | No |
| 2 | Did the exceptantion list any former | efficar director | or truct | یا مہ | | | | abost sampansata | d amplayes an | | | |

| 1b S | Sub-Total | | | | | • | | | | | | |
|------|--|-----------------|-----|---------|-------|--------|-------|----------------|--------------|---|-----|---------|
| сТ | otal from continuation sheets to Pa | rt VII, Section | nΑ. | | | • | | | | | | |
| d 1 | otal (add lines 1b and 1c) | | | | | • | | 990,50 | 02 | 0 | | 138,412 |
| 2 | Total number of individuals (including of reportable compensation from the c | | | e liste | d abo | ve) wh | o rec | eived more tha | an \$100,000 | | | |
| | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i> | | | | | | | | | | | No |

Name and Title Average Position (do not check more Reportable Reportable Estimated compensation amount of other hours per than one box, unless person compensation

MARKETING AND 203,000 COMMUNICATIONS CONSULTING

PROCESSING SE COMMUNICATIONS CONSULTING

from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C) Name and business address Description of services Compensation AUTOMATIC DATA PROCESSING INC PAYROLL ADMINISTRATION AND 525,866 135 W 18TH ST NEW YORK, NY 100114104

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

SKD KNICKERBOCKER

1150 18TH ST NW STE 800 WASHINGTON, DC 200363845

283,769

THE INCITE AGENCY

PROGRAM AND LOBBYING 140,088

1640 RHODE ISLAND AVE NW STE 725 WASHINGTON, DC 200363236 MARTY WALZ AND ASSOCIATES SERVICES

250 COMMONWEALTH AVE

BOSTON, MA 021162438 ACCOUNTING CONSULTANTS FISCAL MANAGEMENT ASSOCIATES LLC

116,060 440 PARK AVE S FL 3

NEW YORK, NY 100168012 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

3

4

5

Yes

No

Nο

| Part | VII | Statement of | Revenue | | | | | | | | | | |
|---|------------|---|-------------------|------------|----------------|---------------|---|------------|-------------------|-----------------------------------|--------------------------------|---|---|
| | | Check if Schedul | le O contains a | a respo | onse or not | te to any | line in th (A Total re | ۱) | Rela ex fui | (B) ated or cempt nction | (C) Unrelated business revenue | · | (D) Revenue excluded from ax under sections |
| | 1 a | Federated campaig | ns | 1a | | | | | re | venue | | | 512-514 |
| Contributions, Gifts, Grants and Other Similar Amounts | ı | b Membership dues | | 1b | | | | | | | | | |
| Gra | , | c Fundraising events | | 1c | | | | | | | | | |
| | (| d Related organizatio | ns | 1d | | | | | | | | | |
| <u>s</u> | | e Government grants (co | ontributions) | 1e | | | | | | | | | |
| ıns, Sir | 1 | All other contributions | , gifts, grants, | | | | | | | | | | |
| utio ier | | and similar amounts n above | ot included | 1f | 10, | 330,620 | | | | | | | |
| <u> </u> | ٩ | Noncash contribution in lines 1a-1f \$ | ons included | | | | | | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | ١. | | 16 | | | | | | | | | | |
| | <u> </u> | Total.Add lines 1a-1 | | • • | | ► Business | | 330,620 | Т | | | | T |
| Service Revenue | 2a | PROGRAM SERVICE REV | /ENUE | | | | 900099 | 1 | .8,909 | 18, | 909 | | |
| £ ₹ | Ь | | | | | | | | | · | | | |
| ر د | C | | | | | | | | | | | | |
| Ž. | d | | | _ | \vdash | | | | - | | | | |
| an : | e | | | | \vdash | | | | | | | | |
| Program | f | All other program se | rvice revenue | | | | 18,909 | | - | | | | - |
| <u> </u> | | Total.Add lines 2a-2 | | | <u> </u> | | <u>, </u> | | | | | | |
| | | Investment income (i imilar amounts) . | | | nterest, ar | nd other • | | | | | | | |
| | 4 : | Income from investm | ent of tax-exe | mpt be | ond procee | eds 🕨 | | | | | | | |
| | 5 | Royalties | | | | | <u> </u> | | | | | | |
| | 6a | Gross rents | (ı) Real | l | (II) Pe | rsonal | 1 | | | | | | |
| | | | | | | | 1 | | | | | | |
| | b | Less rental expenses | | | | | | | | | | | |
| | c | Rental income or (loss) | | | | | 1 | | | | | | |
| | d | Net rental income o | r (loss) | | | | 1 | | | | | | |
| | | . Net rental medine o | (i) Securit | | (II) C | ther | 1 | | | | | | |
| | 7a | Gross amount from sales of | ,, | | | | 1 | | | | | | |
| | | assets other than inventory | | | | | | | | | | | |
| | | Less cost or | | | | | - | | | | | | |
| | ו | other basis and sales expenses | | | | | | | | | | | |
| | c | Gain or (loss) | | | | | 1 | | | | | | |
| | | Net gain or (loss) . | | | | > | <u> </u> | | | | | | |
| a) | 8a | Gross income from f (not including \$ | | ents of | | | | | | | | | |
| E T | | contributions reporte See Part IV, line 18 | ed on line 1c) | - 1 | | | | | | | | | |
| ě. | h | Less direct expense | | a b | | | 1 | | | | | | |
| erF | | Net income or (loss) | | | ents | • | J | | | | | | |
| Other Revenue | 9a | Gross income from g See Part IV, line 19 | | es | | | | | | | | | |
| Ŭ | | See Part IV, IIIle 19 | | a | | | | | | | | | |
| | ь | Less direct expense | s | b | | | 1 | | | | | | |
| | | Net income or (loss) | | activit | es | > | - | | | | | | |
| | 10a | Gross sales of invent returns and allowand | tory, less ces | | | | | | | | | | |
| | | | | а | ı | | | | | | | | |
| | b | Less cost of goods s | sold | b | | | | | | | | | |
| | | Net income or (loss) Miscellaneous | | invent | ory Busines | s Code | | | | | | | |
| | 11 | | Revenue | | Dasines | | 1 | | | | | | |
| | | | | | | | | | | | | | |
| | ь | , | | | • | | 1 | | | | | | |
| | | | | | | | | | | | | | |
| | c | | | | | | | | | | | | |
| | | | | _ | | | | | | | | | |
| | | All other revenue . | | | | | | | | | | | |
| | | • Total. Add lines 11a | | | | • | | | | | | | |
| | 12 | Total revenue. See | Instructions | <u>.</u> . | <u>.</u> . | · • | | 10,349,529 | | 18,909 | | 0 | 0 |
| | | | | | | | | | | | | | Form 990 (2016) |

Statement of Functional Expenses

18 Payments of travel or entertainment expenses for any federal, state, or local public officials 🗓

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

19 Conferences, conventions, and meetings .

22 Depreciation, depletion, and amortization .

21 Payments to affiliates . . .

expenses on Schedule O)

e All other expenses

20 Interest .

23 Insurance .

b c d

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) | | | | | | | | | | |
|--|----------------------------------|------------------------------------|---|-----------------------------------|--|--|--|--|--|--|
| Check if Schedule O contains a response or r | note to any line in this Part IX | | | 🗹 | | | | | | |
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraisingexpenses | | | | | | |
| 1 Grants and other assistance to domestic organizatio domestic governments See Part IV, line 21 | ns and 3,359,441 | 3,359,441 | | | | | | | | |
| 2 Grants and other assistance to domestic individuals IV, line 22 | See Part | | | | | | | | | |
| 3 Grants and other assistance to foreign organizations governments, and foreign individuals See Part IV, I and 16 | | | | | | | | | | |
| 4 Benefits paid to or for members | | | | | | | | | | |
| 5 Compensation of current officers, directors, trustees key employees | s, and 42,261 | | 42,261 | | | | | | | |
| 6 Compensation not included above, to disqualified pe defined under section 4958(f)(1)) and persons desc section 4958(c)(3)(B) | | | | | | | | | | |
| 7 Other salaries and wages | 3,495,222 | 2,163,421 | 1,206,895 | 124,906 | | | | | | |
| 8 Pension plan accruals and contributions (include sec (k) and 403(b) employer contributions) | stion 401 36,283 | 22,151 | 12,847 | 1,285 | | | | | | |
| 9 Other employee benefits | 280,512 | 171,256 | 99,324 | 9,932 | | | | | | |
| 10 Payroll taxes | 293,949 | 179,460 | 104,082 | 10,407 | | | | | | |
| 11 Fees for services (non-employees) | | | | | | | | | | |
| a Management | 231,872 | | 167,681 | 64,191 | | | | | | |
| b Legal | 156,767 | 64,535 | 92,232 | | | | | | | |
| c Accounting | . 119,203 | | 119,203 | | | | | | | |
| d Lobbying | 162,250 | 162,250 | | | | | | | | |
| e Professional fundraising services See Part IV, line 1 | .7 72,695 | | | 72,695 | | | | | | |
| f Investment management fees | | | | | | | | | | |
| g Other (If line 11g amount exceeds 10% of line 25, o (A) amount, list line 11g expenses on Schedule O) | column 1,675,079 | 1,650,977 | 24,102 | | | | | | | |
| 12 Advertising and promotion | | | | | | | | | | |
| 13 Office expenses | 123,398 | 100,384 | 20,725 | 2,289 | | | | | | |
| 14 Information technology | 62,598 | 54,293 | 3,305 | 5,000 | | | | | | |
| 15 Royalties | | | | | | | | | | |
| 16 Occupancy | 103,495 | 63,111 | 39,056 | 1,328 | | | | | | |
| 17 Travel | 180,782 | 151,752 | 26,038 | 2,992 | | | | | | |

112,768

1,501

10,510,526

450

111,524

1,081

8,256,086

450

846

405

1,959,002

398

15

295,438

Form **990** (2016)

10a

10b

| Pai | t X | Balance Sheet | | | |
|-----|-----|--|---------------------------------|---|---------------------------|
| | | Check if Schedule O contains a response or note to any line in this Part IX . | | | 🗆 |
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash-non-interest-bearing | 855,152 | 1 | 1,751,551 |
| | 2 | Savings and temporary cash investments | | 2 | |
| | 3 | Pledges and grants receivable, net | 390,937 | 3 | 19,384 |
| | 4 | Accounts receivable, net | | 4 | |
| | 5 | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L | | 6 | |
| * | 7 | Notes and loans receivable, net | | 7 | |

Page **11**

6,520

30.084

1.829,329

256,737

228.124

484,861

1.344.468

1,344,468

1.829.329

Form **990** (2016)

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Fund Balance

Assets or 30

Net

basis Complete Part VI of Schedule D

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 . Investments-program-related See Part IV, line 11

Total assets.Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

b Less accumulated depreciation

Grants payable . .

Deferred revenue .

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| 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L | | 6 | |
|-----|--|--------|---|--------|
| 7 | Notes and loans receivable, net | | 7 | |
| 8 | Inventories for sale or use | | 8 | |
| 9 | Prepaid expenses and deferred charges | 11,449 | 9 | 21,790 |
| 10a | Land, buildings, and equipment cost or other | | | |

16,785

10,265

4.499

457.218

1,719,255

213,790

213,790

672,454

833.011

1,505,465

1.719.255

10c

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31 32

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34

Yes

No

Form 990 (2016)

3a

3b

✓ Separate basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 26-0596684

Name: EDUCATION REFORM NOW ADVOCACY INC

Form 990 (2016)

DEBATE

Form 990, Part III, Line 4a:

EDUCATION REFORM NOW ADVOCACY, INC (ERNA) BUILDS COALITIONS AT THE STATE AND NATIONAL LEVEL TO GIVE A VOICE TO REFORM IN THE PUBLIC EDUCATION DEBATE ERNA IDENTIFIES MISSING CONSTITUENT GROUPS ADVOCATING FOR REFORM, AND AIDS THEIR DEVELOPMENT ADVOCACY AREAS INCLUDE PUBLIC SCHOOL CHOICE, ACCOUNTABILITY, RESOURCE EQUITY, HUMAN CAPITAL INCLUDING TEACHER PREPARATION, AND HIGHER EDUCATION THE GOAL IS TO SUPPORT SYSTEMIC CHANGE TO HELP FACILITATE GREAT PUBLIC SCHOOLS ERNA ALSO SUPPORTS ALIGNED CANDIDATES, AND APPOINTED AND ELECTED POLICYMAKERS TO PROGRESS INTO INCREASINGLY INFLUENTIAL ROLES TO ADVANCE PRO-REFORM EDUCATIONAL POLICIES AND ADVOCATE FOR AND SUPPORT K-12 AND HIGHER EDUCATION REFORM ERNA ESTABLISHES STRONG AND DIVERSE COALITIONS WITH TRADITIONALLY PROGRESSIVE ORGANIZATIONS TO EXPAND THE PUBLIC EDUCATION REFORM

DLN: 93493277015587 **Political Campaign and Lobbying Activities** OMB No 1545-0047 SCHEDULE C (Form 990 or 990-For Organizations Exempt From Income Tax Under section 501(c) and section 527 EZ) ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at Open to Public Department of the Treasury www.irs.gov/form990. Inspection Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** EDUCATION REFORM NOW ADVOCACY INC 26-0596684 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV \$ 3,359,441 Political expenditures 3 Volunteer hours Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes Was a correction made? Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3,359,441 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization fileForm 1120-POL for this year? ✓ Yes 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of filing organization's political contributions funds If none, enter received and promptly -0and directly delivered to a separate political organization If none, enter -0-1 See Additional Data Table 2 3 5 For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2016 Cat No 50084S

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

| nr e | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying | (a) | | | (b) | |
|-------|--|----------|----------|-------|---------|-----|
| ctivi | The state of the s | Yes | No | Δ | moun | ıt |
| L | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of | | | | | |
| а | Volunteers? | | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | | | | |
| 2 | Media advertisements? | | | | | |
| ł | Mailings to members, legislators, or the public? | | | | | |
| 9 | Publications, or published or broadcast statements? | | | | | |
| | Grants to other organizations for lobbying purposes? | | | | | |
| 3 | Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | | |
| 1 | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | | | | |
| | Other activities? | | | | | |
| j | Total Add lines 1c through 1i | | | | | |
| 1 | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | | |
|) | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| 3 | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| 1 | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| | (6). | | | | Yes | N |
| | Were substantially all (90% or more) dues received nondeductible by members? | | Г | 1 | | |
| | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | _ |
| | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | 3 | | _ |
| 31 | Complete if the organization is exempt under section 501(c)(4), section 501(c)(and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part I answered "Yes." Dues, assessments and similar amounts from members | III-A | | | 501(c |)(6 |
| | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political | 1 | | | | — |
| | expenses for which the section 527(f) tax was paid). | | | | | |
| 1 | Current year | 2a | | | | |
|) | Carryover from last year | 2b | | | | |
| 0 | Total | 2c | | | | |
| | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | 3 | | | | |
| | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | | | | |
| | Taxable amount of lobbying and political expenditures (see instructions) | 5 | | | | |
| | rt IV Supplemental Information | | | | | |
| ro' | ride the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Pructions), and Part II-B, line 1 Also, complete this part for any additional information | Part II- | A, lines | 1 an | d 2 (se | |
| اد، | Return Reference Explanation | | | | | _ |
| RT | I-A, LINE 1 THE ORGANIZATION IS ACTIVE IN SUPPORTING CANDIDATES FOR OFFICE WHIGHER EDUCATION REFORM POLICIES, ADVOCATES FOR SYSTEMIC REFORM HIGHER PUBLIC EDUCATION SYSTEMS, AND LOBBIES FEDERAL, STATE, AND I | OF AN | 1ERICAN | N K-1 | 2 AND | |

NATIONWIDE ON K-12 AND HIGHER EDUCTION REFORM ISSUES, INCLUDING PUBLIC SCHOOL CHOICE,

SCHOOL AND TEACHER ACCOUNTABILITY, AND PUBLIC SCHOOL FUNDING

Additional Data

Software ID:

Software Version:

EIN: 26-0596684

Name: EDUCATION REFORM NOW ADVOCACY INC

| Form 990, Schedule C, Part 1-C, Line |
|--------------------------------------|
|--------------------------------------|

| (a)Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|--|---|-----------|---|--|
| AMERICAN CITIES PAC | 1250 EYE ST NW STE 200 WASHINGTON, DC 200055994 | 813273513 | 40250 | |
| CHANGE COURSE CONNECTICUT IEC | 16 CLOVER LN WESTPORT, CT 068802626 | 812194839 | 95000 | |
| COLORADANS CREATING OPPORTUNITIES | 1567 S UNIVERSITY BLVD DENVER, CO 802102812 | 471919516 | 455000 | |
| COLORADO CITIZEN'S ALLIANCE | PO BOX 102766 DENVER, CO 802502766 | 521304889 | 25000 | |
| COLORADO PRIORITIES | 1660 LINCOLN ST STE 1800 DENVER, CO 802649906 | 454347479 | 10000 | |
| COMMON SENSE VALUES | PO BOX 372128 DENVER, CO 802376128 | 460736542 | 1400 | |
| DEMOCRATIC GOVERNORS ASSOCIATION | 1225 EYE ST NW STE 1100 WASHINGTON, DC 200053914 | 473087534 | 10000 | |
| DEMOCRATS FOR EDUCATION REFORM - DISTRICT OF COLUMBIA | 840 1ST ST NE FL 3 WASHINGTON, DC 200028000 | 470988839 | 15000 | |
| DEMOCRATS FOR EDUCATION REFORM - ILLINOIS | 53 W JACKSON BLVD STE 726 CHICAGO, IL 606043473 | 472607588 | 200000 | |
| DEMOCRATS FOR EDUCATION REFORM - ILLINOIS | 53 W JACKSON BLVD STE 726 CHICAGO, IL 606043473 | 473568602 | 10100 | |
| DEMOCRATS FOR EDUCATION REFORM - ILLINOIS IEC | 53 W JACKSON BLVD STE 726 CHICAGO, IL 606043473 | 472350578 | 505000 | |
| DEMOCRATS FOR EDUCATION REFORM - MASSACHUSETTS IEC | PO BOX 140387 BOSTON, MA 021140387 | 470988839 | 670000 | |
| DEMOCRATS FOR EDUCATION REFORM - WASHINGTON PAC | 603 STEWART ST SEATTLE, WA 981011263 | 462288756 | 336400 | |

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

As Filed Data -

DLN: 93493277015587

OMB No 1545-0047

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

(Form 990)

Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** EDUCATION REFORM NOW ADVOCACY INC 26-0596684 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c C Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2016

| Par | t III | Organizations Maintaining Co | llections o | f Art, Hist | orical Tr | easure | s, or Other | Similar A | ssets (cont | ınued) | |
|------------|------------------|---|-----------------|------------------|----------------------|------------|-----------------|-----------------|--------------------|--------------|-------|
| 3 | | the organization's acquisition, accession (check all that apply) | on, and other | records, che | ck any of t | he follow | ving that are a | a significant i | use of its col | lection | |
| а | | Public exhibition | | | d 🗌 | Loan or | exchange pro | grams | | | |
| b | | Scholarly research | | • | e 🗌 | Other | | | | | |
| С | | Preservation for future generations | | | | | | | | | |
| 4 | Provid Part X | de a description of the organization's co | ollections and | explain how | they furth | er the or | ganızatıon's e | exempt purpo | se in | | |
| 5 | | g the year, did the organization solicit s to be sold to raise funds rather than t | | | | | | mılar | ☐ Yes | □ No | |
| Pa | rt IV | Escrow and Custodial Arrange Complete if the organization ans X, line 21. | | on Form 9 | 90, Part | IV, line | 9, or report | ed an amoi | unt on Forn | n 990, Pa | art |
| 1a | | e organization an agent, trustee, custoc led on Form 990, Part X? | lian or other i | ntermediary | for contrib | utions or | other assets | not | Yes | □ No | |
| ь | If "Ye | s," explain the arrangement in Part XII | II and comple | te the follow | ına table | | | A | mount | | |
| С | | ning balance | ' | | , | | 1c | | | | |
| d | _ | ons during the year | | | | | 1d | | | | |
| е | | butions during the year | | | | | 1e | | | | |
| f | | g balance | | | | | 1f | | | | |
| 2 a | | ne organization include an amount on F | orm 990 Part | - X line 21 i | for escrow | or custo | dial account li | ability? | | | |
| b | | s," explain the arrangement in Part XII | • | | | | | · | Yes | □ No | |
| Pā | rt V | Endowment Funds. Complete | | | | | | | | | |
| | | · | (a)Current | | b) Prıor year | | Two years back | | | Four years l | back |
| 1 a | Beginn | ing of year balance | | | | | | | | | |
| b | Contrib | outions | | | | | | | | | |
| c | Net inv | estment earnings, gains, and losses | | | | | | | | | |
| d | Grants | or scholarships | | | | | | | | | |
| e | | expenditures for facilities ograms | | | | | | | | | |
| f | Admini | strative expenses | | | | | | | | | |
| g | End of | year balance | | | | | | | | | |
| 2 | Provid | de the estimated percentage of the cur | rent year end | balance (line | ≘ 1g, colur | nn (a)) h | eld as | | | | |
| а | Board | designated or quasi-endowment > | | | | | | | | | |
| Ь | Perma | anent endowment ► | | | | | | | | | |
| С | Temp | orarily restricted endowment > | | | | | | | | | |
| | The p | ercentages on lines 2a, 2b, and 2c sho | uld equal 100 | % | | | | | | | |
| 3а | | nere endowment funds not in the posse ization by | ssion of the o | rganization t | hat are he | ld and a | dministered fo | or the | | Yes I | No |
| | (i) ur | nrelated organizations | | | | | | | 3a(i) | | |
| b | | elated organizations s" on 3a(ii), are the related organization | ns listed as re | equired on S | chedule R | • • • | | | 3a(ii) 3b | | |
| 4 | Descr | ibe in Part XIII the intended uses of th | e organızatıor | ı's endowme | nt funds | | | | | | |
| Pa | rt VI | Land, Buildings, and Equipme | | | | | | | | | |
| | | Complete if the organization ans | | | | | | | | | |
| | Descri | ption of property (a) Cost or o | | (b)Cost or ot | her basis (o | ther) (| c)Accumulated | depreciation | (a)B | ook value | |
| 1 a | Land | | | | | | | | | | |
| b | Building | gs | | | | | | | | | |
| С | Leaseh | old improvements | | | | | | | | | |
| d | Equipm | nent | | | | 5,701 | | | | | 5,701 |
| | Other | | | | 1 | 1,084 | | 10,265 | | | 819 |
| Total | | lines 12 through 10 (Column (d) must | ogual Forma Of | 00 Dawt V a | dumn (B) | lun n 10/4 | -1.1 | _ | | | 6 500 |

| See Form 990, Part X, line 12. | | | |
|--|---------------------------|---------------------------|--|
| (a) Description of security or category (including name of security) | (b) Book value | | od of valuation f-year market value |
|)Financial derivatives | | | |
| Other | _ | | |
|) | | | |
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|) | | | |
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|) | | | |
|) | | | |
| tal. (Column (b) must equal Form 990, Part X, col (B) line 12) | • | 10/ 1 = 0 | |
| Investments—Program Related. Complete if the construction See Form 990, Part X, line 13. | rganization answe | red 'Yes' on Form 9 | 90, Part IV, line 11c. |
| (a) Description of investment | (b) Book value | (c) Meth Cost or end-o | od of valuation f-year market value |
|) | | | |
|) | | | |
| | | | |
| 9) | | | |
| 5) | | | |
|) | | | |
|) | | | |
|) | | | |
|) | | | |
| otal. (Column (b) must equal Form 990, Part X, col (B) line 13) | | | |
| Part IX Other Assets. Complete if the organization answered 'Yes' (a) Description | on Form 990, Part I | /, line 11d See Form | 990, Part X, line 15 (b) Book value |
| .) | | | · ' |
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|)))))) | | | |
|)))))))))) | | | |
|)))))))))) ptal. (Column (b) must equal Form 990, Part X, col (B) line 15) | | | . • |
| otal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answere See Form 990, Part X, line 25. | | | . • |
| otal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answers See Form 990, Part X, line 25. (a) Description of liability | red 'Yes' on Form | | . • |
|))))))))))) otal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. | | | . • |
|)))))))) ptal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. (a) Description of liability) Federal income taxes FUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC | | | . • |
| Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. (a) Description of liability Federal income taxes FUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC | | value | . • |
| tal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answers See Form 990, Part X, line 25. (a) Description of liability Federal income taxes FUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC | | value | . • |
| htal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. (a) Description of liability Federal income taxes FUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC (b) | | value | |
| htal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. (a) Description of liability) Federal income taxes EFUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC) | | value | |
| tal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answers See Form 990, Part X, line 25. (a) Description of liability Federal income taxes FUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC) | | value | |
|)))))) ptal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. (a) Description of liability) Federal income taxes EFUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC))))) | | value | |
| otal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answers See Form 990, Part X, line 25. (a) Description of liability | | value | . • |
|)))))))))))))))) Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25. (a) Description of liability) Federal income taxes EFUNDABLE ADVANCES FROM EDUCATION REFORM NOW, INC)))))))) | | value | . • |

Part XI

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Part XIII

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Part XII

Schedule D (Form 990) 2016

Page 4

10,349,529

10,349,529

10,510,526

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,510,526

Other (Describe in Part XIII) . Add lines 2a through 2d Subtract line 2e from line 1 .

Other (Describe in Part XIII)

Total expenses and losses per audited financial statements .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Other (Describe in Part XIII)

Supplemental Information

Add lines 4a and 4b . . .

Donated services and use of facilities .

Prior year adjustments . . .

Other (Describe in Part XIII) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Other losses .

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments . . . Donated services and use of facilities . Recoveries of prior year grants . . .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Amounts included on Form 990, Part VIII, line 12, but not on line 1

2d Investment expenses not included on Form 990, Part VIII, line 7b.

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

4a 4b

2a

2b

2c

2a

2b

2c

2d

4b

Explanation

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

4c Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

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| ; | 10 |
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Schedule D (Form 990) 2015

| Page 5 | Schedule D (Form 990) 2015 |
|---------------|--|
| inued) | Part XIII Supplemental Information (co |
| Explanation | Return Reference |
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Schedule D (Form 990) 2016

Additional Data

Software Version: **EIN:** 26-0596684

CE WITH THE IRS GUIDELINES.

Supplemental Information

Return Reference Explanation

Software ID:

PART X, LINE 2

Name: EDUCATION REFORM NOW ADVOCACY INC.

THE IRS GUIDANCE REQUIRES 501(C)(4) ENTITIES TO OPERATE PRIMARILY TO PROMOTE SOCIAL WELFAR E THE IRS HAS NOT PROVIDED A NUMERICAL STANDARD FOR WHAT DEFINES "PRIMARILY" THEREFORE, MANAGEMENT HAS TAKEN THE POSITION THAT NO MORE THAN 50% OF ITS EXPENDITURES BE POLITICAL I N NATURE DURING 2016. POLITICAL EXPENDITURES ACCOUNTED FOR LESS THAN 50% OF TOTAL EXPENDI TURES MANAGEMENT CONTINUES TO MONITOR FUTURE POLITICAL EXPENDITURES TO ASCERTAIN COMPLIAN DLN: 93493277015587

2016

OMB No 1545-0047

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

organization entered more than \$15,000 on Form 990-EZ, line 6a

Open to Public Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE G

(Form 990 or 990-EZ)

Attach to Form 990 or Form 990-EZ.

| | ne of the organization JCATION REFORM NOW ADV | OCACY INC | | | | , | | | Employer ide | entification number |
|--|---|--|--------------------------------------|--|-------|------------------------------|-------|------------------|---|---|
| EDU | CATION REFORM NOW ADV | OCACT INC | | | | | | | 26-0596684 | |
| P | | tivities.Complete i | _ | | | | on Fo | orm 990, | Part IV, line : | 17. |
| 1 | Indicate whether the orga | nızatıon raısed funds | through a | ny of the | follo | wing activities C | heck | all that a | oply | |
| а | Mail solicitations | | | | е [| Solicitation o | f non | ı-governm | ent grants | |
| b | ✓ Internet and email soli | ıcıtatıons | | | f [| Solicitation o | f gov | ernment <u>c</u> | grants | |
| c Phone solicitations g 🗸 Special fundraising events | | | | | | | | | | |
| d | d ✓ In-person solicitations | | | | | | | | | |
| 2 a | Did the organization have or key employees listed in | | | | | | | | | es 🗆 No |
| b | If "Yes," list the ten higher to be compensated at leas | st paid individuals or it \$5,000 by the orga | entities (f nization | undraiser | s) pu | rsuant to agreen | nents | s under wh | | |
| | (i) Name and address of Individual or entity (fundraiser) | (ii) Activity | fundrais custo cont contrib | Did ser have ody or rol of utions? | (iv | Gross receipts from activity | , | (or ref | ount paid to tained by) ser listed in ol (i) | (vi) Amount paid to (or retained by) organization |
| 1 | MOLLY THELOSEN 301 INDIAN PEAKS TRL W LAFAYETTE, CO 800268896 | ADVISING AND ADMINISTRATIVE SUPPORT | Yes | No No | | | 0 | | 16,491 | |
| 2 | BEDFORD GROVE 2055 18TH AVE SAN FRANCISCO, CA 941161249 | ADVISING AND ADMINISTRATIVE SUPPORT | | No | | | 0 | | 56,204 | , |
| 3 | 341101243 | | | | | | | | | |
| 4 | | | | | | | + | | | |
| 5 | | | | | | | | | | |
| 6 | | | | | | | | | | |
| 7 | | | | | | | | | | |
| 8 | | | | | | | | | | |
| 9 | | | | | | | | | | |
| 10 | | | | | | | | | | |
| Tot | al | | | • | | | | | 72,695 | |

licensing

| | edule G (Form 990 or 990-EZ) 2016 | | | | Page 2 |
|-------------|--|-----------------------------|--|--------------------------|--|
| Pa | rt II Fundraising Events. Complethan \$15,000 of fundraising egross receipts greater than \$ | event contributions and | | | |
| | gross receipts greater than \$ | (a)Event #1 | (b) Event #2 | (c)Other events | (d) Total events (add col (a) through |
| Revenue | | (event type) | (event type) | (total number) | col (c)) |
| | 1 Gross receipts | | | | |
| | 2 Less Contributions | | | | |
| | 4 Cash prizes | | | | |
| S | 5 Noncash prizes | | | | |
| JSe | 6 Rent/facility costs | | | | |
| Expenses | 7 Food and beverages | | | | |
| ១ | 8 Entertainment | | | | |
| Direct | 9 Other direct expenses | | | | |
| _ | 10 Direct expense summary Add lines 4 | through 9 in column (d) | | • | |
| | 11 Net income summary Subtract line 10 |) from line 3, column (d) | | • | |
| Pai | Gaming. Complete if the org on Form 990-EZ, line 6a. | | es" on Form 990, Part 1 | IV, line 19, or reported | i more than \$15,000 |
| Revenue | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col (a) through col (c)) |
| | 1 Gross revenue | | | | |
| Expenses | 2 Cash prizes | | | | |
| ង័ | 3 Noncash prizes | | | | |
| ect | 4 Rent/facility costs | | | | |
| <u>ā</u> | 5 Other direct expenses | | | | |
| | | ☐ Yes% | ☐ Yes % | ☐ Yes % | |
| | 6 Volunteer labor | □ No | □ No | □ No | |
| | 7 Direct expense summary Add lines 2 | through 5 in column (d) | | | |
| | 8 Net gaming income summary Subtrac | t line 7 from line 1, colun | nn (d) | • | |
| 9 a b | Enter the state(s) in which the organizat Is the organization licensed to conduct g If "No," explain | aming activities in each o | f these states? | | ☐ Yes ☐ No |
| 10a b | If "Yes," explain | censes revoked, suspende | ed or terminated during the | e tax year? | ☐ Yes ☐ No |
| | | | | | |

| Sche | dule G (Form 990 or 990-EZ) 2016 | | | | | F | age |
|------|---|---|---|-----------|------------|---------|-----|
| 11 | Does the organization conduct gaming | j activities with nonmember | s? | | ☐Yes | □No | |
| 12 | Is the organization a grantor, benefici- formed to administer charitable gamin | | a member of a partnership or other entity | | □Yes | □No | |
| 13 | Indicate the percentage of gaming act | ivity conducted in | | | | | |
| а | The organization's facility | | | 13a | | | |
| b | An outside facility | | | 13b | | | (|
| 14 | Enter the name and address of the pe | rson who prepares the orga | nization's gaming/special events books and re | ecords | | | |
| | Name • | | | | | | |
| | Address > | | | | | | |
| 15a | Does the organization have a contract revenue? | with a third party from who | om the organization receives gaming | | □Yes | □No | |
| b | | | ganization ▶ \$ and th | ne | | | |
| | amount of gaming revenue retained b | y the third party $ hildsymbol{ ho}$ \$ | | | | | |
| С | If "Yes," enter name and address of the | ne third party | | | | | |
| | Name • | | | | | | |
| | Address ► | | | | | | |
| 16 | Gaming manager information | | | | | | |
| | Name ► | | | | | | |
| | Gaming manager compensation $ hilder$ $\$$ | | | | | | |
| | Description of services provided | | | | | | |
| | ☐ Director/officer | ☐ Employee | ☐ Independent contractor | | | | |
| 17 | Mandatory distributions | | | | | | |
| а | , | te law to make charitable di | stributions from the gaming proceeds to | | _ | | |
| _ | retain the state gaming license? | | | | ☐ Yes | □ No | |
| b | · | | uted to other exempt organizations or spent | | | | |
| D. | in the organization's own exempt activ | | | - (···) - | and (). a | ad Dawt | |
| Pal | | l5c, 16, and 17b, as app | tions required by Part I, line 2b, column licable. Also complete this part to provid | | | | |
| | Return Reference | | Explanation | | | | |
| | | | <u>'</u> | ule G (F | orm 990 or | 990-EZ) | 201 |

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493277015587 OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations,** (Form 990) **2016** Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization **Employer Identification number** EDUCATION REFORM NOW ADVOCACY INC 26-0596684 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of ıf applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance other) or government assistance See Additional Data Table (1)

(h) Purpose of grant (2)(3)(4)(6)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

| Schedule I (Form 990) 2016 | | | | | | Page 2 |
|----------------------------|--|---------------------------------------|--------------------------|-----------------------------------|---|--|
| | | Domestic Individuonal space is needed | als. Complete if the org | anızatıon answered "Yes" | on Form 990, Part IV, line 22 | |
| (a) Type of grant or as | • | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
| (1) | | | | | | |
| 2) | | | | | | |
| 3) | | | | | | |
| 4) | | | | | | |
| 5) | | | | | | |
| 6) | | | | | | |
| 7) | | | | | | |
| Part IV Supplemen | tal Informati | on. Provide the inf | ormation required in | Part I, line 2, Part III, | , column (b), and any other ac | ditional information. |
| Return Reference | Explanati | on | | | | |
| PART I, LINE 2 | ERNA REQUIRES GRANT RECIPIENTS TO SIGN AGREEMENTS THAT FUNDS BE USED IN ACCORDANCE WITH SPECIFIED EXEMPT PURPOSES BEFORE FUNDS ARE GRANTED, BUT DOES NOT CURRENTLY HAVE A SYSTEM TO MONITOR GRANTS AFTER FUNDS ARE DISBURSED | | | | | |

Schedule I (Form 990) 2016

Additional Data

OPPORTUNITIES 1567 S UNIVERSITY BLVD DENVER, CO 80210

Software ID: **Software Version: EIN:** 26-0596684 Name: EDUCATION REFORM NOW ADVOCACY INC

| form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. | | | | | | | | | |
|---|------------|-------------------------------|------------------------------------|--|---|--|------------------------------------|--|--|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance | | |
| CHANGE COURSE CT IEC 16 CLOVER LANE | 81-3273513 | 527 | 40,250 | | | | GENERAL OPERATING SUPPORT | | |

GENERAL OPERATING

SUPPORT

| organization or government | | іт арріісаріе | grant | casn assistance | other) | non-casn a |
|--|------------|---------------|---------|--------------------|--------|------------|
| CHANGE COURSE CT IEC 16 CLOVER LANE WESTPORT, CT 06880 | 81-3273513 | 527 | 40,250 | | | |
| COLORADANS CREATIN | 47-2607588 | 527 | 200,000 | | | |

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-5308068 37.000 COLORADO BLUE LLC POLITICAL 921 CLARKSON ST CONTRIBUTIONS DENVER, CO 80218

GENERAL OPERATING

SUPPORT

505,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

527

COLORADO CITIZEN'S

ALLIANCE

PO BOX 102766 DENVER, CO 80250

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance COLORADO PRIORITIES 81-2194839 527 95.000 IGENERAL OPERATING SUPPORT

IGENERAL OPERATING

SUPPORT

455,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

527

| 1000 LINCOLN STREET SC |
|------------------------|
| 1800 |
| DENVER, CO 80264 |
| COMMON SENSE VALUES |

PO BOX 372128

DENVER, CO 80237

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 52-1304889 527 5.000 GENERAL OPERATING DEMOCRATIC GOVERNORS ASSOCIATION SUPPORT

| 1100 WASHINGTON, DC 20005 | | | | | |
|--|------------|-----|-------|--|---------------------------|
| DEMOCRATS FOR EDUCATION REFORM - ILLINOIS | 46-0736542 | 527 | 1,400 | | GENERAL OPERATING SUPPORT |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

53 W JACKSON BLVD STE 726 CHICAGO, IL 606043473

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 47-3568602 527 10.100 IGENERAL OPERATING DEMOCRATS FOR EDUCATION REFORM - LOUISIANA SUPPORT 2508 GATES CIR BATON ROUGE, LA 708091028

GENERAL OPERATING

SUPPORT

336.400

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

527

DEMOCRATS FOR EDUCATION

REFORM - MA IEC

PO BOX 140387 BOSTON, MA 02114

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 47-3087534 527 10.000 IGENERAL OPERATING DEMOCRATS FOR EDUCATION REFORM DC SUPPORT 840 1ST ST NE FL 3 WASHINGTON DC 2000280001

GENERAL OPERATING

SUPPORT

10.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

527

DEMOCRATS FOR EDUCATION

REFORM WA PAC

603 STEWART STREET SEATTLE, WA 98101

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 46-5562273 527 10.000 IGENERAL OPERATING EMERGE COLORADO 1390 LAWRENCE STREET SUPPORT SUITE 200

IGENERAL OPERATING

SUPPORT

50.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)4

DENVER, CO 80204

GENERAL GROWTH FUND

600

700 13TH STREET NW SUITE

WASHINGTON, DC 20005

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance NEW ERA COLORADO ACTION 20-5392556 501(C)4 10,000 GENERAL OPERATING CURRORT

| 1722 HUMBOLT STREET DENVER, CO 80218 | | | | | | SUPPORT |
|--|------------|-----|--------|--|---|----------------------------|
| NEW YORK STATE DEMOCRATIC COMMITTEE 420 LEXINGTON AVENUE SUITE 845 | 13-0628260 | 527 | 10,000 | | I | POLITICAL CONTRIBUTIONS |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NEW YORK, NY 10170

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 47-0988839 527 670.000 IGENERAL OPERATING RAISING COLORADO 7944 S PENNSYLVANIA DR SUPPORT

| SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPPORT | SUPP

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PORTLAND, OR 97201

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (b) EIN (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 527 5.000 WASHINGTON STATE 91-1135732 IGENERAL OPERATING DEMOCRATS SUPPORT PO BOX 4027

SEATTLE, WA 98194

Schedule J

(Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

DLN: 93493277015587

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization EDUCATION REFORM NOW ADVOCACY INC

EDUCATION REFORM NOW ADVOCACY INC

26-0596684

| | | | 26-0596684 | | | |
|------------|--|-------|---|----|-----|----|
| Pa | rt I Questions Regarding Compensation | | | | | |
| | | | | | Yes | No |
| 1 a | Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to | | | | | |
| | First-class or charter travel | Г | Housing allowance or residence for personal use | | | |
| | ┌ Travel for companions | Г | Payments for business use of personal residence | | | |
| | □ Tax idemnification and gross-up payments | Г | Health or social club dues or initiation fees | | | |
| | ☐ Discretionary spending account | Γ | Personal services (e g , maid, chauffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses descr | | | 1b | | |
| 2 | Did the organization require substantiation prior to reim | burs | sing or allowing expenses incurred by all | | | |
| | directors, trustees, officers, including the CEO/Executive | ve D | Orrector, regarding the items checked in line 1a? | 2 | | |
| 3 | Indicate which, if any, of the following the filing organization organization's CEO/Executive Director Check all that a used by a related organization to establish compensation | appl | y Do not check any boxes for methods | | | |
| | □ Compensation committee | Ľ | Written employment contract | | | |
| | □ Independent compensation consultant | Ľ | Compensation survey or study | | | |
| | Form 990 of other organizations | Ľ | Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed on Form 990, Par or a related organization | tVΙ | I, Section A, line 1a with respect to the filing organization | | | |
| а | Receive a severance payment or change-of-control pay | mer | nt? | 4a | | Νo |
| b | Participate in, or receive payment from, a supplemental | non | nqualified retirement plan? | 4b | | Νo |
| c | Participate in, or receive payment from, an equity-base | d co | impensation arrangement? | 4c | | No |
| | If "Yes" to any of lines 4a-c, list the persons and provide | de th | ne applicable amounts for each item in Part III | | | |
| | Only 501(c)(3), 501(c)(4), and 501(c)(29) organization | ıs m | ust complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, lincompensation contingent on the revenues of \ensuremath{N} | ne 1 | a, did the organization pay or accrue any | | | |
| а | The organization? | | | 5a | | Νo |
| b | Any related organization? | | | 5b | | Νo |
| | If "Yes," on line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, lincompensation contingent on the net earnings of | ne 1 | a, did the organization pay or accrue any | | | |
| а | The organization? | | | 6a | | Νo |
| b | Any related organization? | | | 6b | | Νo |
| | If "Yes," on line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," described in lines 5 and 6. | | | 7 | | No |
| 8 | Were any amounts reported on Form 990, Part VII, paid subject to the initial contract exception described in Re | | | | | |
| | ın Part III | | | 8 | | Νo |
| 9 | If "Yes" on line 8, did the organization also follow the resection $53.4958-6(c)$? | butt | table presumption procedure described in Regulations | 9 | | |

(ii)

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (RVI)-(III) for each listed individual must equal the total amount of Form QQQ, Dart VIII. Section A line 1a, applicable column (D) and (E) amounts for that individual

| Note. The sum of columns (B)(| .)-(111) | for each listed individu | al must equal the total | amount of Form 990, | Part VII, Section A, lin | le 1a, applicable colur | nn (ひ) and (E) amount | s for that individual |
|---|----------|--------------------------|---|-------------------------------------|--------------------------------|-------------------------|-----------------------|--|
| (A) Name and Title | | (B) Breakdown of | fW-2 and/or 1099-MIS | SC compensation | (C) Retirement and | 1 | (E) Total of columns | |
| | | Base (i) compensation | (II) Bonus & Incentive compensation | (III) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | column(B) reported as deferred on prior Form 990 |
| 1 CHARLES BARONE POLICY DIRECTOR | (i) | 216,420 | 0 | 0 | 24,000 | 12,159 | 252,579 | 0 |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2 MICHAEL DANNENBERG DIRECTOR OF STRATEGIC | (i) | 193,738 | 0 | 0 | 18,000 | 15,661 | 227,399 | 0 |
| INITIATIVES FO | (ii) | , 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| 3 MUHAMMED AKIL DIRECTOR PC2E PROJECT | (i) | 200,787 | 0 | 0 | 14,676 | 7,075 | 222,538 | 0 |
| | (ii) | , 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 JENNIFER WALMER COLORADO STATE DIRECTOR | (i) | 139,978 | 25,000 | 0 | 18,000 | 20,439 | 203,417 | 0 |
| | (ii) | , 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| 5 AMY DOWELL CONNECTICUT STATE | (i) | 170 740 | 0 | 0 | 6,951 | 0 | 180,720 | 0 |
| DIRECTOR | - ' | .1 0 | | 1 | | | | |

| Return Reference | Explanation | | | | | | | |
|--|---------------|--|--|--|--|--|--|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information | | | | | | | | |
| Part III Supplemental Information | | | | | | | | |
| Schedule J (Form 990) 2015 | Page 3 | | | | | | | |

Schedule J (Form 990) 2015

| efile GRAPH | DLN: 9 | 3493277015587 | | | |
|--|----------------------|---|---------------|--------------------------------------|------------------|
| SCHEDUL | ΕO | Supplemental Information to Form 990 | 0 or 990-E2 | 7 | OMB No 1545-0047 |
| (Form 990 or EZ) Department of the T | 990- | Complete to provide information for responses to specific Form 990 or 990-EZ or to provide any additional info Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and it www.irs.gov/form990. | | 2016 Open to Public Inspection | |
| Internal Revenue & E Name of the org EDUCATION REFOR | | | 26-0596 | | cation number |
| 990 Schedule | e O, Su _l | pplemental Information | · | | |
| Return Reference | | Explanation | | | |
| FORM 990, PART VI, SECTION A, | ENT, SI | RGANIZATION PAYS LOWENSTEIN SANDLER LLP FOR THE SERVICE HAVAR JEFFRIES THE PRESIDENT PROVIDES OVERSIGHT OVER P OR THE ORGANIZATION DURING CALENDAR YEAR 2016 THE ORGAI | ROGRAM ACTIVI | TIES AND | FUNDRAI |

NSTEIN SANDLER LLP FOR THE PRESIDENT'S SERVICES

LINE 3

Return Explanation
Reference

FORM 990, PART VI, SECTION B, LINE 11B

Return Explanation Reference

| FORM 990, | ANNUALLY ALL DIRECTORS AND OFFICERS COMPLETE AND SIGN A STATEMENT THAT PROVIDES INFORMATIO |
|------------|--|
| PART VI, | N REGARDING THEIR INTERESTS AND THOSE OF THEIR FAMILY MEMBERS THAT COULD GIVE RISE TO CONF |
| SECTION B, | LICTS THE MEMBERS OF THE GOVERNING BODY MAKE DETERMINATIONS OF WHETHER A CONFLICT EXISTS |
| LINE 12C | AND REVIEW ACTUAL CONFLICTS ANY PERSON WITH A CONFLICT IS PROHIBITED FROM PARTICIPATING I |
| | |

N THE GOVERNING BODY'S DELIBERATIONS AND DECISIONS IN THE TRANSACTION

Return Explanation
Reference

FORM 990, PART VI, SECTION B, LIAR POSITIONS

OF THE COMPENSATION OF THE ORGANIZATION'S OFFICERS AND DIRECTORS IS DETERMINED BY THE MEMBERS OF THE GOVERNING BODY USING DATA ON COMPENSATION PAID BY COMPARABLE ORGANIZATIONS FOR SIM LIAR POSITIONS

LINE 15

Return Explanation
Reference

FORM 990, THE ORGANIZATION ONLY MAKES ITS ARTICLES OF INCORPORATION AVAILABLE TO THE PUBLIC UPON REQUEST PART VI, SECTION C, LINE 19

| Return Reference | Explanation |
|-----------------------------------|---|
| FORM 990, PART IX, LINE 11G | PROGRAM CONSULTING SERVICES PROGRAM SERVICE EXPENSES 1,106,387 MANAGEMENT AND GENERAL EX PENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,106,387 COMMUNICATIONS CONSULTING SERV ICES PROGRAM SERVICE EXPENSES 337,861 MANAGEMENT AND GENERAL EXPENSES 101 FUNDRAISING E XPENSES 0 TOTAL EXPENSES 337,962 POLITICAL CONSULTING SERVICES PROGRAM SERVICE EXPENSES 187,37 3 PAYROLL ADMINISTRATION SERVICE FEES PROGRAM SERVICE EXPENSES 19,365 MANAGEMENT AND GE NERAL EXPENSES 9,710 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 29,075 ADMINISTRATIVE CONSUL TING SERVICES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 14,282 FUNDRAI SING EXPENSES 0 TOTAL EXPENSES 14,282 |